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UChicago ► Argonne_{uc}



A U.S. Department of Energy laboratory managed by UChicago Argonne, LLC UofC Review of AES and ASD Divisions

July - APS/User Monthly Operations Meeting

William G. Ruzicka AES Division Director July 25, 2007

Charge to The University of Chicago Review Committee

for the Accelerator Systems and Engineering Support Divisions of the Advanced Photon Source at Argonne National Laboratory May 15 & 16, 2007

The Committee's charge is to evaluate the quality of facility performance, its impact on DOE missions and national needs and its plans for future developments and improvements of the facility. Specific items for consideration include:

- Evaluate and benchmark the quality of the accelerator, engineering and infrastructural systems at the Advanced Photon Source (APS), discussing both strengths and challenges.
- Is the APS effectively maximizing the use of resources to provide appropriate staffing and expertise in support of accelerator, engineering and infrastructural systems?
- Evaluate the APS' plan for future developments to enhance x-ray science including shortterm enhancements and long-term upgrade plans.
 - Is the plan consistent with a national strategy for supporting x-ray science? Does it assess and address key programmatic gaps that should be filled? Does it accurately recognize and properly exploit key strengths of Argonne National Laboratory?
 - Does the plan realistically assess and address resource requirements (Laboratory, DOE, other) for implementing future developments? Is the APS attracting innovative accelerator researchers to support cutting edge accelerator development. Does the plan achieve an appropriate balance between necessary maintenance and upgrades versus innovative improvements?
- Evaluate the effectiveness of the Argonne Accelerator Institute in supporting the ERL R&D program and encouraging collaboration between the APS and other Argonne accelerator physicists and engineers.





The University of Chicago Review Committee for the ADVANCED PHOTON SOURCE (APS)

> at Argonne National Laboratory <u>REVIEW COMMITTEE MEMBERS</u> May 15 & 16, 2007

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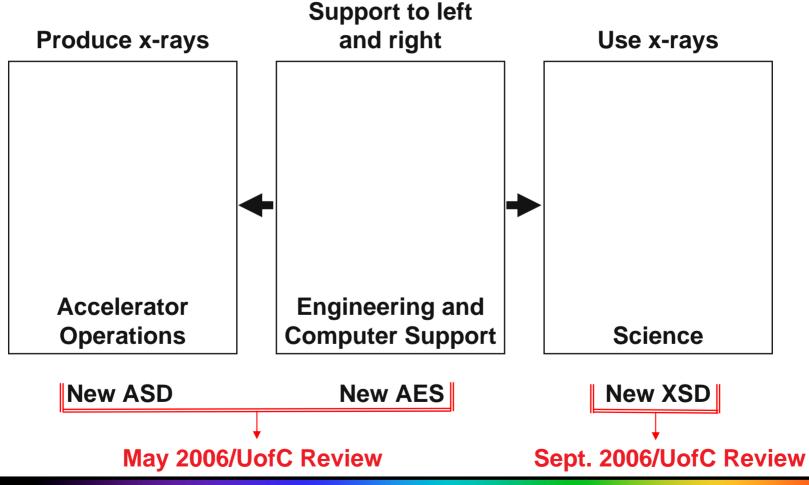
The University of Chicago Board of Governors Liaison for the APS Accelerator Systems Division Review Committee Meeting

> Charles V. Shank Professor of Chemistry University of California – Berkeley Department of Chemistry Room B84 Hildebrand Hall Berkeley, CA 94720 Phone: 510-643-5555 E-mail: cvshank@berkeley.edu



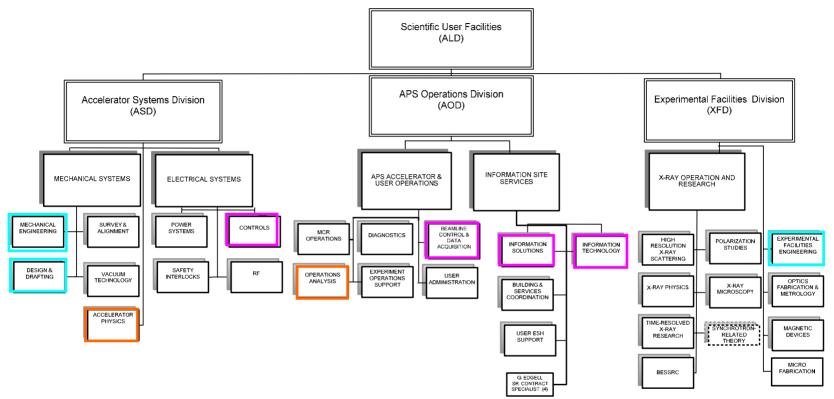
AES Division Born March 31, 2006 - Reorganization Debate

Go back to basics. Develop a simple, logical organization chart.





APS (before April 2006 reorganization)

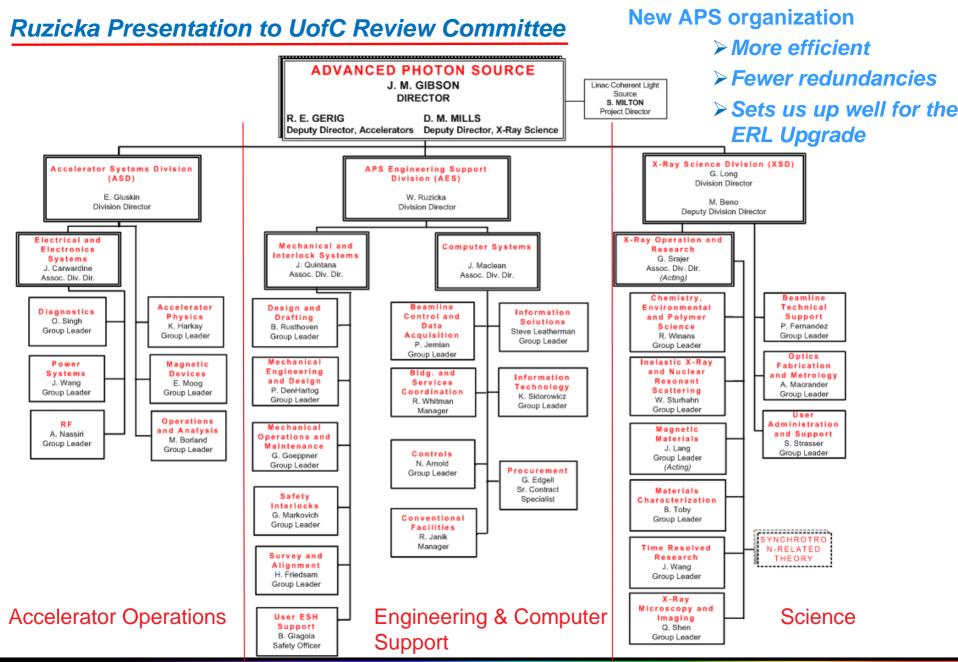


One major goal of reorganization is to minimize duplication.

Why are ASD Mechanical Engineers and XFD Mechanical Engineers in separate divisions? Why are OAG and Accelerator Physics in separate divisions?

Why are IT, IS, BCDA, and Controls in two different divisions?







UofC Review Report Quotes

- The reorganization of APS engineering support is viewed by the committee as a very positive move that has been successfully implemented and is beginning to bear fruit. It has increased support across the board to the benefit of APS and its users.
- Overall the quality of engineering support appears very high, with capabilities covering all the necessary skills required at a light source facility.



Operations Directorate Meeting held Every Monday

- Attended by senior management from ALD office, three APS Divisions, Partner User Council Representative, APS User Organization Representative, and DOE Laison Officer.
- Review weekly safety issues.
- Review all accelerator and beamline downtime (with downtime assignment).
- Review weekly accelerator availability and MTBF.

OPS Directorate

April 2, 2007

Present: Barkalow, Beno, Borland, Carwardine, Gerig, Gibson, Gluskin, Gog, Houck, Keane, Maclean, Mills, Quintana, Ruzicka, Schroeder, Zitzka, Jaje

Safety - Barkalow:

- · Barkalow reported that there were no injuries in the last week.
- Management assessments were due last Friday. We have received a two-week extension for the calibration assessment. The others were submitted on time.

| XSD's laser safe the assessments | APS Downtime Report for the Past 7 Days | xample of how | | | | | |
|---|---|----------------------------------|--|--|--|--|--|
| - Barkalow has se | Downtime for Fill #18 | livisions to use | | | | | |
| as an example. | Length – 0.81 hrs. | | | | | | |
| Operations - Schroed | Problem – RF2 Circulator Flow trip. | | | | | | |
| Schroeder stated th | Resolve – RF Group investigated. They replaced the RF Circulator load during the subsequent machine studies. | | | | | | |
| RF2 circulator i | Downtime Assignment – ASD-RF | rf circulator | | | | | |
| load during the | | as assigned to the | | | | | |
| ASD/RF Group | Downtime for Fill #19 | - | | | | | |
| | Intentional Dump - End of period. | | | | | | |
| | Downtime for Fill #20 | | | | | | |
| | Length – 1.38 hrs. | | | | | | |
| | Problem – 4-ID PSS trip dropped the SR tunnel to Controlled Access mode. Recovery | | | | | | |
| | of the SR was delayed due to human error. | | | | | | |
| | Resolve – 4-ID was taken globally off line. SR was cycled back up to beam permit. SR systems were recovered and SR dipole standardized. | | | | | | |
| | Downtime Assignment - ASD OC 0.00 hrs ACD 04 0.40 hrs | | | | | | |
| | 04/02/07 | | | | | | |
| | Listing of Statistics for Run1-2007 (Created Mon Apr 02 10:19:42 CDT 2007) Page (1) of (3) - | | | | | | |
| Total Amount of User Time in t | his interval 1246.96 Nours | | | | | | |
| User periods in this interval | 07 00.00 150 00 000 | | | | | | |
| 02/14/2007 08:00 To 02/19/20 | 07 08:00 168.00 HOULE, Delivered Beam: 166.49 Houre, 2 Fault(s), 83.25 MTHF, 99.10% 07 08:00 144.00 Houre, Delivered Beam: 143.43 Houre, 1 Fault(s), 143.43 MTHF, 99.60% 07 08:00 140.00 Houre, Delivered Beam: 113.93 Houre, 0 Fault(s), 113.93 MTHF, 99.93% | of Sched. Time | | | | | |
| 02/28/2007 08:00 To 03/06/20 | 7 00:00 144 00 Hours, Bellvered Beam: 141.00 Hours, 1 Fault(s), 141.00 MTHF, 97.92% | of Sched. Time | | | | | |
| 03/14/2007 08:00 To 03/20/20 | 07 08.00 144 00 Womme, Dilitorida Beam: 110.41 Hours, 1 Fault(s), 116.41 MTBF, 97.82% | of Sched. Time | | | | | |
| 03/21/2007 08:00 To 03/27/20 03/28/2007 08:00 To 04/02/20 | 57 08:00 14:00 Mours, Delivered Beam: 143.99 Mours, 0 Fault(s), 143.99 MTBF, 100.000 57 08:00 144.00 Mours, Delivered Beam: 135.74 Mours, 5 Fault(s), 27.15 MTBF, 94.26% 67 08:00 120.00 Mours, Delivered Beam: 118.62 Mours, 1 Fault(s), 118.62 MTBF, 98.85% | of Sched. Time of Sched. Time | | | | | |
| Delivered Beam Percentage of Scheduled Time | 1229.68 Hours | | | | | | |
| Downtime During Period Percentage of scheduled time S | 17.28 Hours 98.61% | | | | | | |
| Average Delivered Current Durin Total integrated Current Durin | ng This Period 101.06 ma | | | | | | |
| Mean Fill Duration in Period Mean Fill Duration from Poisson | 102.47 Hours | | | | | | |
| Mean Time Between Faults (MTNF Faults per Day of Delivered Be | | | | | | | |
| Total Number of Faults Scheduled Topup Time | 11 1103.00 Hours | | | | | | |



UofC Review Committee Quote

The quality of the accelerator operations at the APS is setting a standard for other U.S. light sources, and is a match with the best facilities on the world-scene.



Project Proposal System

Request for all new project proposals to be submitted per yellow timeline.

ARGONNE NATIONAL LABORATORY

9700 South Cass Avenue, Argonne, Illinois 60439



Advanced Photon Source

| DATE: | June 9, 2004 | |
|----------|-----------------|--------------------|
| TO: | APS Division Di | rectors |
| FROM: | J. M. Gibson | ALD/APS Director |
| SUBJECT: | The APS Project | Management Process |

Pursuant to the APS Goal for FY'04, to employ a graded approach to project management, and in order to make good executive decisions when it comes to APS commitments and allocation of our resources, a Project Management process has been developed to be applied APS-wide.

The process as described in the attached document consists of two phases. In the first phase, proposals for new projects and new hires are submitted to APS Management for review, prioritization and approval. Once approved, the projects move on to phase II for management and tracking. The flow of this process is described in figure 1 of the attached document. (*The APS Project Management Process*)

Phase I of the process was implemented during the FY'04 budget review and allocation exercise. While it was very useful, many lessons were learned as the process was evolving. Most of these lessons were addressed in preparation for the FY'05 budget allocation exercise.

I would like to ask the APS Project Management Office (PMO) headed by Yeldez Amer to start preparation for the upcoming FY'05 budget review and allocation according to the following timelines:

- <u>All Effort Estimates</u>: Divisions should prepare a projection of all FY'05 effort requirements. These estimates should be based on current staff, normal replacements, and FY'04 approved new hires. An overtime projection for the year should be included as a lump sum for the division. The deadline for these estimates is August 1, 2004.
- 2) <u>Project Proposal Process</u>: Requests for new projects, new hires, capital equipment and ARIM, must be submitted by filling out one of the APS Project Proposal Forms following the guidelines for preparation which are now available on the APS Operations homepage. Prior to preparation, all proposals must be registered and pre-approved by Division Management. The review timeline is:

| 6/15-7/23 Project Proposal Registration d Proposalizan | 7/23-7/28 Review by Group Leaders | 7/26-8/1 Proposals Sert to PMO | Budget Office | 8/12-8/19 Division Director Review | 8/20 + 9/7 Preparation of Master Spreadsheet by PMO | 0.7-5/13 Review / Ranking by Machine/ Sector Managem | 9/13 - 9/27 Review 8 Discussion by APS Managarteers | 9(27 - 10/1 Initial Budget Allocation |
|--|---|---|---------------|---|---|--|---|--|
| 7/1 | | | | | ev i | | | 10/1 |



Presentations of Project Proposals

- A presentation is prepared with all proposals grouped by categories.
- Every presenter is allotted equal time (complete, continuing, and new).
 - Over 100 project proposals submitted every year.

| | | | | 436 (P) | | S. Heald |
|----------------|---|----------|------------------------|-------------------------|--|----------------------------|
| | | 460-06 | 460-07 | 100 (.) | | Q. Shen |
| | | | | | 650 | D. Haeffner |
| | | | | | | |
| riday, Novembe | and the second se | | | | | |
| 00 am-12:00 pr | | | | ne Obsolescence | | |
| | FY | 06 Appro | | | | |
| | | | tinuing | FY06 Pending | FY07 New | |
| | Complete | (7 | min)07 | or Resubmittal | (10 min) | Presenter |
| | (5 min) | 06 | Proposed | (7 min) | (10 mm) | |
| | | Status | Work | | | |
| | | | | <u>161 (P)</u> | | A. Nassiri |
| | | | | | 781, 786, 775, 776, 800 | |
| | | | | <u>486 (R)</u> | | |
| | | | | <u>494 (P), 132 (P)</u> | | G. Goeppner |
| | | | | | <u>890</u> | |
| | | | | <u>478 (P)</u> | | E. Swetin |
| | | | | | <u>665, 656, 657</u> | |
| | | | | | 700 | J. Gagliano |
| | | | | 475 | | C. Putnam |
| | | | | | <u>797</u> | B. Deriy |
| | | | | <u>468 (P)</u> | | T. Fors |
| | | | | | 853 | B. Yang |
| | | | | | <u>605</u> | B. Brajuskovic |
| 30-2:30 pm | | | a supplication and the | chine Spares | | |
| | | 487-06 | 487-07 | | | A. Nassiri |
| | | | | 500 (D) | 783 | - |
| | | | | <u>522 (R)</u> | | R. Lill |
| | | 505.00 | 505 07 | | 732 | C. Putnam |
| | | 505-06 | 505-07 | | 711 | C. Putnam |
| | | | Com | Contained | <u>711</u> | C. Yao |
| 30-5:15 pm | | | Com | puter Systems | | |
| | | | | <u>557 (P)</u> | | G. Markovich |
| | <u>535</u> | | | | | S. Leatherman |
| | | | | | <u>696, 697, 698,</u> <u>699, 702</u> | |
| | | | | <u>398 (R)</u> | | |
| | | | | <u>442 (R), 445 (R)</u> | | K. Sidorowicz |
| | | | | <u>447 (P)</u> | | D. Leibfritz |
| | | 446-06 | 446-07 | <u>448 (P)</u> | | D. Wallis K. Sidorowicz |
| | | 440-00 | 440-07 | 504 (P) | | R. Laird |
| | | | | 004 (F) | 604 | |
| | | | | | <u>634</u> | P. Jemian |
| | | | | | <u>619</u> | B. Tieman |
| | | | | | <u>889</u> | L. Emery |



Project Proposal Review, Prioritization, Ranking, and Approval

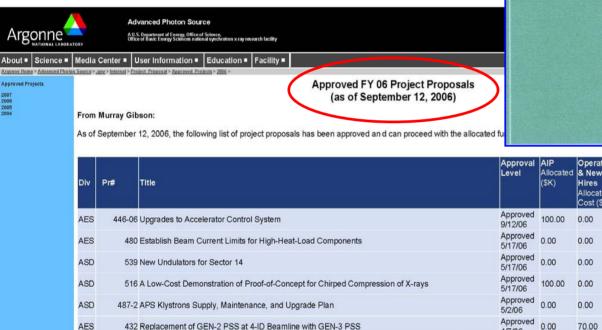
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|-----|-----------------------|--|----------------------------------|------------------------|--------------|---------------------------|---------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------|------------|
| Div | Prop# | Proposal Title | Budget Status | Requestor | DD Rating | AIP Requested (K\$) | AIP Allocated (K\$) | Equipment Requested (K\$) | Equipment Allocated (K\$) | Operating Requested (K\$) | Operating Allocated (K\$) | New Hire Requested (K\$) | New Hire Allocate I (K\$) | Priority | Rank |
| XSD | 98-05 | M Front End for S21,23,2 | ALD Final - Approved | DEN HARTOG, PAT | High | | | 121.29 | 121.18 | | | | | High | 1 |
| XSD | 127-05 | IDs, D VCs and FEs for IXS and Nano CATS | | DEN HARTOCIPAT | High | | | 196.9 | 196.72 | | | | | Nigh | 'n |
| XSD | 126-05 | S11 BM FE | ALD Final - Approved | DEN HARTOG, PAT | Medium | | | 218.54 | 218.34 | | | | | High | 1.2 |
| AES | 173-05 | GE Amorphous Silicon Detector | ALD Final - Approved | FERNANDEZ, PATRICIA | High | | | | | 168.09 | 168.66 | | | High | 1.3 |
| XSD | 277-05 | XOR postdocs | ALD Final - Approved | LONG, GABRIELLE G. | High | | | | | | 220 | | | High | 2 |
| XSD | 275-05 | new staffing for XOR | ALD Final - Approved | LONG, GABRIELLE G. | High | | | | | | 250 | | | High | 2 |
| XSD | 278-05 <mark>s</mark> | capital equipment funding for small and large instrumentation competitions | ALD Final - Approved | LONG, GABRIELLE G. | High | | | 3002.74 | 1950 | | | | | High | 2 |
| | 278-1 | | Approved | | | | | | 1150 | | | | | High | 2 |
| | 278-2 | | Approved | | | | | | 800 | | | | | High | 2.19 |
| XSD | 225-05 | In-house superconducting undulator research & measurement system development | ALD Final - Approved | MOOG, ELIZABETH | Medium | | 100 | | | 56.03 | | | | High | 2 |
| AES | 197-05 <mark>s</mark> | Capital Equipment Request for the APS Detector Pool | ALD Final - Approved | FERNANDEZ, PATRICIA | Medium | | | 333.27 | 320 | | | | | High | 2.1 |
| | 197-1 | | Approved | | | | | | 170 | | | | | High | 2.1 |
| AFC | 197-2 244-05 | ICMS Bhase 2 | Approved ALD Final - Approved | GORECKI, JANICE | High | | | | 150 | 447.55 | 223 | | | High High | 2.2 |
| | 154-05 | Digital | ALD Final - Approved | CHOI, PAUL | Medium | | | | | 121.02 | 121.44 | | | High | 2.11 |
| AES | 239-05 | Computer Room | ALD Final - Approved | HISLOP, RICHARD D. | High | 52.45 | 85.1 | 32.78 | | | | | | High | 2.13 |
| AES | 241-05 | MCR UPS Upgrade | ALD Final - Approved | SIDOROWICZ, KENNETH V. | High | 207.61 | 207.42 | | | | | | | High | 2.14 |
| AES | 81-05 | SR diag upgrade - Four-meter pinhole Camera | ALD Final - Approved | YANG, BINGXIN | High | 127.18 | 127.7 | | | | | | | High | 2.16 |
| ASD | 36-05 | Real-Time Video Distribution and Analysis Upgrade | ALD Final - Approved | SHOAF, STEVEN | High | 109.27 | 109.2 | | | | | | | High | 2.17 |
| ASD | 205-05 | PAR kicker power supply and magnet upgrade | ALD Final - Approved | PUTNAM, CEDRIC C. | High | 185.76 | 185.59 | | | | | | | High | 2.18 |
| XSD | 116-05 | Upgrade to Conventional Multipole Magnetic Measurement System | ALD Final - Approved | DOOSE, CHARLES L. | High | 32.78 | | | 32.75 | | | | | High | 2.22 |
| XSD | 310-05 | Build and test Nb3Sn-model superconducting undulator (SCU) | ALD Final - Approved | KUSTOM, ROBERT L. | High | 218.54 | 356.55 | | | 20.73 | | | | High | 2.23 |

As resources become available – more projects are authorized.



Management and Tracking of Approved Project Proposals

- All approved, prioritized, and ranked proposals are tracked for progress.
- Progress is measured in accordance with ALD tracking levels and standard requirements and deliverables.



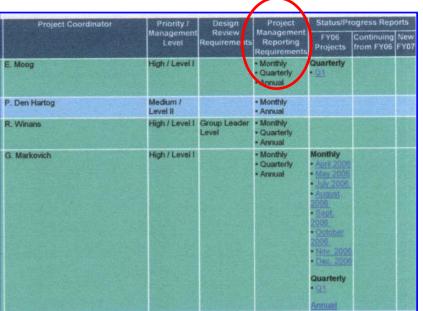
460 Upgrade Beamline 32-ID for Dedicated Advanced Full-field X-ray Imaging (was Project # 325 in FY05

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Office of Basic Energy Sciences

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ALD Final

High

High

High

High

High

High

High

Medium

Medium

Equipment Ranking



XSD

XSD

XSD

425 ID Replacement for Sector 11

462 Special Insertion Device for XOR-1

UofC Review Committee Quote

The APS has an explicit approach for assessing and establishing priorities for projects in allocating budget from either equipment funds or accelerator improvement project (AIP) funds. This process also extends to the allocation of resources. Such explicit and openly accessible priorities focus efforts of management and resources at all levels within the organization and is noteworthy.



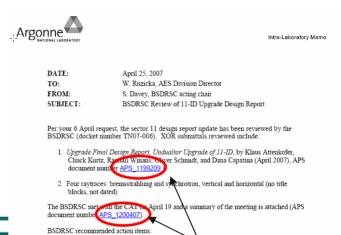
Integrated Content Management System (ICMS)

- The tool used to provide a centralized "electronic file" cabinet for all of APS's documents, such as engineering drawings, logbooks, procedures, and administrative files.
 - 10,000+ Administrative files
 - 45,000 Engineering drawings

STELLENT

Search

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ICMS References



New Check In

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Advanced Photon Source

Documents

Help

A U.S. Department of Energy, Office of Science, Office of Basic Energy Science national synchrotron x-ray research facility

| The second | 22 |
|------------|-----------------|
| | |
| | - |
| | - SCALAD REPORT |

| Title | BSDRSC upgrade |
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| Content ID | APS_1200790 |
| Contributor | scd |
| Author | randall |
| Full-Text Search | bremsstrahlung |
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Ouick Search Tips



UofC Review Committee Quote

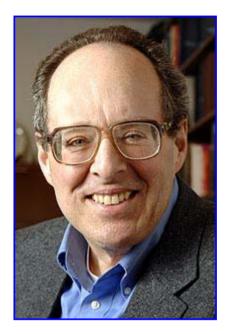
The APS is moving to a comprehensive Integrated Content Management System (ICMS), a tool to provide a centralized electronic repository for all APS documents such as engineering drawings, logbooks, procedures, and administrative files. This centralization and cross referencing of all information gives evidence of conscious attempts to streamline operations and management of the APS.



Don Levy Quote

Don Levy

- Deputy Chair, UChicago LLC Board of Governors
- Vice President for National Laboratories, UofC (Laboratory Director Bob Rosner's boss)



Dear Murray,

I enclose a copy of the report. I think you'll find it enjoyable reading since it is full of praise for your operation. The committee was really impressed by the quality of the operation at the APS. My congratulations.

